

**DIRECTORATE GENERAL
CENTRAL PUBLIC WORKS DEPARTMENT
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No.PM/DGW/431/140

Dated : 15th Mar' 2011

Sub: Results Framework Document (RFD) for the Year 2011-12.

Ref: K-14011/3/2011-UD-II dated 28th Feb'2011.

With reference to the above letter please find enclosed herewith Results Framework Document for Year 2011-2012 in respect of CPWD.

This issues with the approval of ADG(TD).

Encl: As above.

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(B.B. Thakur)
Dy. Director General (Works)**

To,
Director (UD),
Ministry of Urban Development
Nirman Bhawan,
New Delhi.

Copy to:

Director (Works), Ministry of Urban Development, Nirman Bhawan, New Delhi.

Dy. Director General (Works)



Result Framework Document
(RFD)
For the year 2011-12
For CPWD

Implementation of a system for monitoring and evaluation of the performance of Government Departments and Ministries.

Result Framework Document of CPWD
For the year 2011-12

SECTION 1:

Vision, Mission, Objectives and Functions

VISION – “Excellence in Public Works” CPWD has setup a vision of “excellence in public work” for itself, so that in its future CPWD will be seen by its clients as an excellent construction agency to whom they can entrust their construction works without any worry and focus on their core activities. The vision also envisages building the brand image of CPWD as an organization with best construction practices serving as a bench mark in construction industry especially for the public works departments of the country.

MISSION – In order to sustain the growth of the department and build a brand image of an excellent organization engaged in the field of construction of various kinds of projects and maintenance of created assets, CPWD Mission is to achieve the following :

- Sound Planning and Design
- Engineered Construction
- Effective Maintenance
- Benchmarking the Standards
- Capacity Building
- Public Private Partnership
- Manpower Planning
- Transparency in Management

OBJECTIVES:

1. Construction of GPRA: To construct General Pool Residential Quarters at various locations in order to facilitate in increasing satisfaction level and providing suitable Govt. Accommodation to central Govt. Staff presently living in private accommodation.
2. Construction of GPOA: To construct General Pool Office Accommodation in Delhi and various cities in India to cater need of providing additional and better office

accommodation to central Govt. Offices which are at present in hired accommodation.

3. Completion of Major Residential Projects other than GPRA: To construct residential projects entrusted to CPWD by various Ministries in order to provide residential accommodation to employees of these Ministries.
4. Completion of Major Office accommodation Projects other than GPOA: To construct office building projects entrusted to CPWD by various Ministries in order to provide better office accommodation to departments of these Ministries.
5. Completion of RSVY Projects: To construct road and bridges for development of roads and highways in the state of Bihar entrusted by Ministry of rural development.
6. Capacity Building: To conduct the training programmes for in Service Training to serving officers at different stages.
7. E - Governance initiative of CPWD - implementation of ERP solution: CPWD is already using computer applications in areas like preparation of Architectural Designs on AutoCAD, Structural Design & Detailing, Project Planning & Scheduling, Web Based Monitoring, E-tendering, Pay Rolls and Personnel Management through PIMS, CPWD Sewa Website and dedicated call center for maintenance management, online registration of contractors etc. Considering, however, the need of a knowledge management system to be put in place and the directions of the Govt. for introducing e-governance CPWD has embarked upon a programme for integrated computerization which will seamlessly integrate all above operations of CPWD making available complete information in real time and will usher in complete transparency and enable officers to exercise effective control on all facets. It is proposed to introduce customized solutions using commercial and industry standard software.

FUNCTION OF CPWD:

- The Central Public Works Department (CPWD), is the principal agency of the Government of India for creation and maintenance of all Central Government assets excluding those belonging to Railways, Defence, Communication, Atomic Energy, Airports (National and International) and All India Radio.

- CPWD has Director General (Works) as its head. Jurisdiction of the department is divided into seven regular Regions. The Director General Works is assisted by Additional Director General (Works) for effective control of works and in administration matters. Its field units are located all over India to take up construction and maintenance works even in the remotest parts of the country. Through its countrywide network of planning and construction units, it is in a position to undertake the works of Public sector Undertakings and Autonomous bodies as Deposit works also.
- The department has a decentralized system of working, which provides for better & easily accessible service as the units are placed close to work centers. Autonomy, in most areas, has been given to the Regional Units headed by ADGs.
- The Central Public Works Department handles a wide range of projects like Housing and Office complexes, Hospitals, Workshops and Factories, Hostels and Hotels, Food Grain storage structures, Roads, National Highways, Bridges and Flyovers, Airports, Computer Centres, Environmental and other utility services.
- The Department is moving forward in the field of construction by developing innovative techniques and adopting state-of-the Art technologies. A Technology Application and Development Cell (TAD Cell) has been established to identify and select environment friendly construction materials and technologies in close liaison and co-ordination with Research Organisations.
- CPWD is playing a major role towards sustainable development of human settlement. It has also developed expertise in Rehabilitation of Structures and is imparting its expertise to rehabilitate structures in distress. A manual for Repair and Rehabilitation of Buildings has already been brought out by the department.
- CPWD has well documented Specifications & Standards and Schedules of Rates, which are updated from time to time, to keep pace with latest Technologies and market trends with a definite Quality Assurance Plan.
- The department also assists the Income Tax Department in implementation of Direct Tax Law so far as they relate to immovable properties. The Civil Construction Unit of the Ministry of Environment is manned by CPWD engineers. Similarly the Andaman and Nicobar Islands have also encadared a post of Chief Engineer with CPWD to help manage their PWD.

SECTION 4:

Description and Definition of Success Indicators and Proposed Measurement Methodology

- 1) Construction of General Pool Residential Accommodation (GPRA): Success indicator is defined as number of housing units completed.
Proposed Measurement: The ratio of total number of housing units completed to total number of housing units scheduled for completion.
- 2) Construction of General Pool Office Accommodation (GPOA): Success indicator is defined as area of office accommodation completed.
Proposed Measurement: The ratio of total area of office accommodation completed to total area of office accommodation scheduled for completion.
- 3) Completion of Major Residential Projects other than GPRA: Success indicator is defined as Number of Projects completed.
Proposed Measurement: Total number of projects completed to total number of projects scheduled for completion.
- 4) Completion of Major Office accommodation Projects other than GPOA: Success indicator is defined as Number of Projects completed.
Proposed Measurement: Total number of projects completed to total number of projects scheduled for completion
- 5) RSVY Projects: Success indicator has been defined the total road length / number of bridges to be completed.
Proposed Measurement: The ratio of total road length / number of bridges completed to total road length / number of bridges scheduled for completion.
- 6) Capacity Building: Success indicator has been defined the total number of persons trained.
Proposed Measurement: Number of persons trained against the target set for training.
- 7) E - Governance Initiative of CPWD - Implementation of ERP solution: success indicator is defined as timely completion of various activities.
Proposed Measurement: Number of activities implemented against the actual target.

SECTION 5:

Specific Performance Requirements from other Department.

Department	Relevant success Indicator	What do you need it?	Why do you need it?	How much you need?	What happens if you do not get it?
Respective Administrative Ministries/ Deptts.	Sanction of projects / Release of Funds	Expeditious releases	Projects cannot progress if funds are not given on time.	Fully Dependent	If funds are not released adequately on time, progress is hampered
State Govt.	Completion of projects	Administrative approval by the competent authority.	Pre-requisite for implementation	To the tune of the estimated cost	Implementation may be delayed hence completion may get affected
	Release of funds, State and Central Share	Funds need to be released on time	For implementation	100% funds	Implementation may be delayed hence completion may be affected
Urban Local Bodies	Approval of building plans for construction	Timely approval	Projects cannot progress if approval are not given on time	Fully Dependent	Start of the project may be delayed hence completion may get affected
	Approval of completion plans, fire clearance etc	Timely approval	Projects cannot be handed over if approval are not given on time	Fully Dependent	completion and handing over may get affected
State pollution control boards/ forest departments	Environmental clearance	Timely clearance	Projects cannot progress if Environmental clearance are not given on time	Fully Dependent	Start of the project may be delayed hence completion may get affected